

ENERGY policy

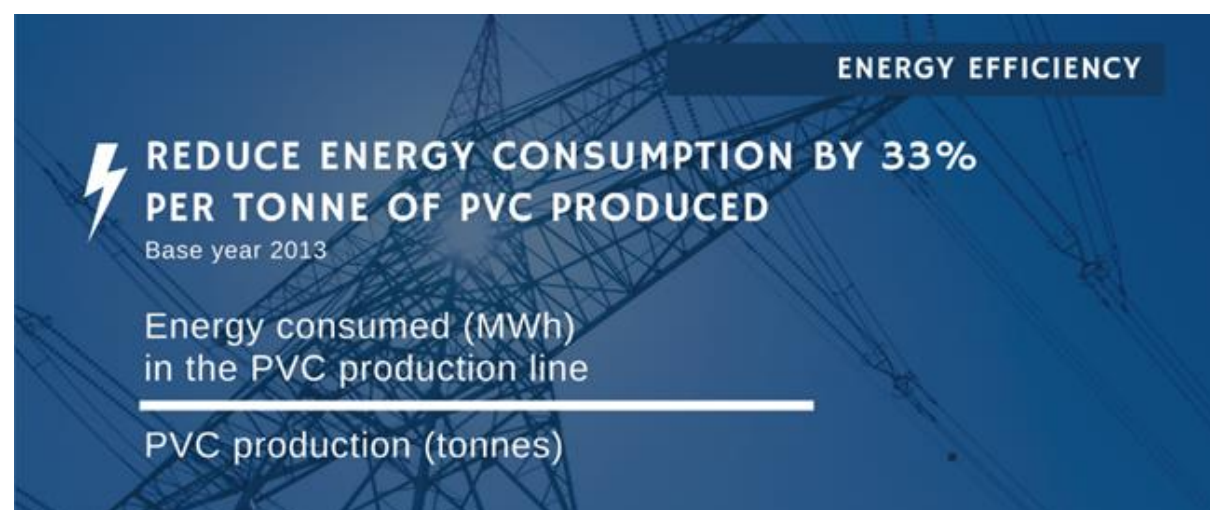


Since its creation, Kem One has been committed to the continuous improvement of its energy performance, at a rate of at least 2% per year, and is building its development in a responsible manner.

Its energy management system led to ISO 50001 certification for the entire Kem One group in 2017.

This drive to improve energy performance while reducing greenhouse gas emissions therefore involves all our industrial sites, with the support of our central functions (Purchasing and Supply Chain, Technical and Innovation Department, Operational Excellence, etc.).

Kem One has set itself a major objective for 2030:



To achieve this objective and develop a culture of energy performance, Kem One is committed in 3 areas:

- **Investing in more efficient processes and low-carbon technologies:** conversion of the electrolysis plant at Fos-sur-Mer to bipolar membrane technology, a boiling chlorination process for the manufacture of vinyl chloride monomer at Lavéra, and the use of more efficient chillers that eliminate the use of refrigerants with high global warming potential.
- **Deploying technologies aimed at the electrification of uses and the recycling of heat flows** in its manufacturing processes, based on a structured technology watch and the implementation of connected tools
- **Intensify the training and involvement of its employees** in the challenges of energy performance and greenhouse gas reduction, in the implementation of good operating practices and encourage participative innovation, with the introduction of a system of suggestions for improvement.

Lyon, 11 October 2024

Paolo BARBIERI
Chief Executive Officer

A handwritten signature in black ink, appearing to read 'Paolo Barbieri'.